From: Jerome Kukor [mailto:kukor@AESOP.Rutgers.edu]
Sent: Friday, February 27, 2015 2:45 PM
To: 'Scotto, Kathleen'; 'gould@njaes.rutgers.edu'
Cc: kukor@AESOP.Rutgers.edu
Subject: RE: draft of graduate division document for senate review

Ann,

Kathy mentioned adding overview statements describing the 2 grad schools. I
think these would be good additions. Here is an overview of GSNB:

GSNB is a New Brunswick academic unit responsible for providing the infrastructure and governing
processes that support ~4300 graduate students distributed among 60 Ph.D. programs, 71 Master's
programs and 25 Certificate programs. Led by its Dean, GSNB has a staff of 16 and an annual operating
budget of approximately $9.1M. The Dean of GSNB reports to the New Brunswick Chancellor. A
graduate school is, of course, an entirely different type of academic unit from the discipline-based
Schools that hire and promote faculty. A graduate school is an advocacy unit that works cooperatively
with unit Deans to formulate and implement a shared agenda which advances the graduate research
and education enterprise that underpins a comprehensive research university. This is the model that
obtains at Rutgers as well as at many of our peer AAU institutions.

Since GSNB is an unusual unit - compared to the other decanal units in New Brunswick - it is important
to understand its structure and governance. When a faculty member is hired into a tenure-track position
in a department and School, that faculty member does not automatically become a member of the
graduate faculty by virtue of the hire. Faculty must apply separately for membership in one or more
graduate programs. Graduate program membership is by vote of the current program members, and
the criteria for membership are established separately for each graduate program. In general,
admission to graduate faculty membership carries with it the expectations of mentorship (and financial
support, where relevant) of Ph.D. students, teaching in the graduate curriculum, and service on
graduate program committees. GSNB's Bylaws allow faculty to hold membership in more than one
graduate program. GSNB currently has 1,952 faculty members. Many belong to only a single graduate
program; others belong to three or four programs; and a few belong to seven or eight programs.
Governance in GSNB is via our four Area Committees (Humanities; Social and Behavioral Sciences;
Physical and Mathematical Sciences, and Engineering; and Life Sciences), the Executive Council, and the
Graduate Faculty. Academic actions (e.g., course proposals, faculty membership nominations,
curriculum revisions) are typically initiated at the program level and are advanced to the appropriate
Area Committee. Each Area Committee has eight members appointed by the Dean, representing the
breadth of disciplines within the Area. Following Area Committee review and approval, the action
moves to the Executive Committee. The Executive Committee has nineteen voting members (with
twelve elected by the faculty at-large, five appointed by the Dean, and two student members elected by
the students at-large), and eight members who represent GSNB on the University Senate, and two
members who represent GSNB on the New Brunswick Faculty Council. In addition to acting on items
from the Area Committees, the Executive Committee acts on matters of policy that affect GSNB. Finally,
actions from the Area Committees and the Executive Council are advanced to the Graduate Faculty,
which typically meets once each semester. Each of these review bodies has the authority to reject an
item submitted to it by a lower level of review, or to return the item to the lower level for
reconsideration and modification. By virtue of the authority granted to it by the Board of Governors,
GSNB has authority for the Ph.D.

degree, and for seven Master's degrees: Master of Arts, Master of Science, Master of Arts for Teachers, Master of Science for Teachers, Master of Engineering, Master of Landscape Architecture, and Master of Business and Science.

--- Jerry

Jerome J. Kukor

Dean

Graduate School - New Brunswick